

CERC FY15-19 Regulations: Generation Efficiency Norms Tightened... Advantage DISCOMs

CERC has notified the final tariff regulations for FY15-19, which have lowered overall incentives (such as shifting from normative plant availability (PAF) to Plant Load Factor (PLF) for earning incentives, reducing Station Heat Rate (SHR) and Auxiliary consumption) for central generation PSUs as regulator was more concerned about overall power prices and ill-health of DISCOMs. However, CERC has provided some relief to CPSU generators in terms of 1) PAF based recovery of fixed cost cut to 83% (v/s 85% earlier) and 2) complete pass-through of water charges and capital spares (v/s nil earlier). On the other hand, the regulations reduce overall purchase price for DISCOMs due to 1) tax component on actual (v/s grossing up benefit earlier) and 2) payment of incentives on the basis of demand (rather than availability based payments earlier). Thus, this is estimated to bring in 9-10 paise/kWh relief to DISCOMs, which in-turn should be passed to consumers.

Final Regulations offer little relief (v/s expectations)

Contrary to expectations and relative to the draft, the final CERC regulations offer meagre relief to CPSUs especially NTPC. Further on operational front, the regulations have tightened parameters such as O&M, SHR and normative capital requirements. The regulations are marginally negative for central transmission company i.e. Power Grid, where normative PAF levels increased to 98.5% (v/s 98% earlier).

Final vs Draft FY15-19 Tariff Regulations: What is tweaked/ introduced new?

Normative SHR for coal based power projects: Relative to FY09-14 regulations 1) normative SHR coal fired projects cut by 50kcal/kWh for 500MW units to 2375kcal/kWh) and 75-100kcal/kWh for Badarpur/Tanda /Talcher units, 2) gross-up factor on design heat rate for units securing CoD (commercial start-up) post FY09 cut from 6.5% to 4.5% and 3) 25-75kcal/kWh cut in normative SHR for three gas-fired units. On the other hand, normative SHR for new coal-fired stations is raised by 25Kcal/KWh (still lower by 25kcal/kWh than 2009-14 regulations). Finally, normative SHR for 200/210/250MW units raised by 25kcal/kWh to 2450kcal/kWh (still 50kcal/kWh below the level pegged in 2009-14 regulations).

Incentives pegged to exceeding post aux. Consumption based on PLF>85%: In the new regulations FY15-19, there is relief in terms of Plant Availability Factor (PAF) to 83% (v/s 85% earlier), however, the basis of incentives would be PLF (v/s rather than PAF earlier). But, the quantum of incentives kept unchanged to 50paisa/KWh.

<u>Cut in normative working capital costs for coal fired plants</u>: Inventory cost of coal included in calculating the normative working capital cut to 15 days for pithead stations (vs 45 days currently) and 30 days for non pit-head stations (vs 60 days currently).

Post tax RoE and gross-up at effective tax rate: Assured post-tax RoE retained at 15.5% + 0.5% (if units commissioned within the benchmark timelines). Gross-up of the 15.5% post-tax RoE would be based on the effective tax rate (actual tax paid) rather than the corporate tax rate. This is expected to reduce the pre-tax RoE of NTPC from 23% to 17-18%.

Normative O&M charges tweaked for coal /gas based projects: Normative O&M charges for coal/gas fired projects further lowered by 1-2% and 12-13%, respectively; in tandem, it was mentioned that 'capital spares' will be allowed separately. Data provided by NTPC as part of its submissions to CERC indicates that



0.35

0.35

during FY10-13 'capital spares' comprised 3-4% of O&M charges for NTPC's coal-fired plants and 12-15% of O&M charges for NTPC's gas-fired plants.

Normative Auxiliary consumption lowered: Unlike in the draft, the distinction between pit-head and non pit-head stations for normative secondary fuel (SFO) consumption removed – the new level is 0.5ml/kWh (vs 1ml/kWh in 2009-14 regulations). Auxiliary consumption levels were lowered by 750bps for units with a capacity of >250MW.

<u>Other key changes:</u> 1) Land *acquisition* is treated as 'controllable' factor- a big challenge for green field projects 2) water charges (excluded from O&M costs) and to be compensated separately (similar treatment as capital spares) in wake of substantial changes by most of the states 3) Special Allowance at INR0.75mn/MW for FY15 scalable @6.35%/annum. 4) 33-54% hike in Compensation Allowance for eligible projects 5) Gains from truing-up of controllable factors to be shared between NTPC and beneficiaries at a ratio of 60:40 (vs 75:25 proposed in the draft) and 6) refinancing of loans is termed as controllable factor and benefits are shared between CPSUs and beneficiaries in the ratio 1:2.

| 1000MW (2*500) CF | SU coal fired Plant with no i | ncentives for 2009-14 and 2 | 015-19 regulations under no | rmative conditio |
|-----------------------------|--------------------------------|-----------------------------|--|------------------|
| Key assumptions: | | | | |
| Capital cost (Rs mn) | 45000 | | | |
| Debt : Equity | 70:30 | | | |
| PLF (%) | 85 | | | |
| N.B: Fixed cost charges are | fully recovered under both the | e instances | | |
| Operating assumptions | 2009-14 Regulations | 2015-19 Regulations | 1 | |
| SHR | 2425 | 2375 | | |
| Calorific value of coal | 3500 | 3500 | - | |
| SHR/Kcal | 0.69 | 0.68 | | |
| Coal price (Rs/kg) | 1.8 | 1.8 | | |
| | | | Per unit calculations - | Per unit calcul |
| | 2009-14 Regulations | 2015-19 Regulations | 2009-14 | 2015-19 |
| Generation (MUs) | 6732 | 6732 | The tax arbitrage has been removed resulting in normative reduction of ~9- | |
| Aux Consumption (MUs) | 572 | 522 | | |
| Energy sent out (MUs) | 6160 | 6210 | 10paise/kWh for DISCOMs. | |
| Revenues (Rs mn) | 18718 | 18316 | 3.05 | 2.95 |
| Fuel cost (Rs mn) | 8396 | 8223 | 1.25 | 1.22 |
| O&M Cost (Rs mn) | 1300 | 1600 | 0.19 | 0.24 |
| EBIDTA (Rs mn) | 9090 | 8495 | 1.48 | 1.37 |

| 1 1 1 | | | | |
|---------------------------------|------|------|------|------|
| Interest (Rs mn) | 3150 | 3150 | 0.51 | 0.51 |
| Interest on WC (Rs mn) | 418 | 353 | 0.06 | 0.06 |
| PBIT | 3146 | 2616 | 0.51 | 0.42 |
| Тах | 1053 | 524 | 0.17 | 0.08 |
| PAT (15.5% of RoE) | 2093 | 2093 | 0.34 | 0.34 |
| Source: CARE Research estimates | | | | |
| | | | | |
| | | | | |

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Depreciation (Rs mn)



| Comparison of CERC Tariff Regulations | | | | | | | | |
|---|---|---|---|---|---|--|--|--|
| Populations | Final | Draft | Final | Draft | Final | | | |
| Regulations | FY05-09 | FY10-14 | FY10-14 | FY15-19 | FY15-19 | | | |
| Return on equity | | | | | | | | |
| RoE (%) | Pre-tax 14.00 | Pre-tax 14.00 | Pre-tax 15.50 | Post-tax 15.50 | Post-tax 15.50 | | | |
| Grossing of Tax | NA | No | Yes | No | No | | | |
| Interest on working capital | | | | | | | | |
| Coal stock - pithead (months) | 1.50 | 1.50 | 1.50 | 1.50 | 0.50 | | | |
| Coal stock - non pithead (months) | 1.50 | 1.50 | 2.00 | 2.00 | 1.00 | | | |
| SFO inventory (months) | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | | | |
| Receivables (months) | 2.00 | 1.50 | 2.00 | 2.00 | 2.00 | | | |
| Maintenance spares (% of O&M) | 1.5% of capital cost | 20.00 | 20.00 | 20.00 | 20.00 | | | |
| O&M in working capital (months) | 1.00 | 0.00 | 1.00 | 1.00 | 1.00 | | | |
| Normative O&M expenses | | | | | | | | |
| (Rs mn/MW) - for first year of next regulations | 1.41 | 1.65 | 1.72 | 1.63 | 1.60 | | | |
| Escalation (%) | 4.00 | 4.00 | 5.70 | 6.30 | 6.30 | | | |
| Cost of secondary fuel | | | | | | | | |
| SFO consumption - pithead (ml/kWh) | 2.00 | 1.00 | 1.00 | 0.50 | 0.50 | | | |
| SFO consumption -non pithead (ml/kWh) | 2.00 | 1.00 | 1.00 | 1.00 | 0.50 | | | |
| Energy charge | | | | | | | | |
| Normative auxiliary consumption (%) | 9.00 | 8.50 | 8.50 | 8.50 | 7.75 | | | |
| Normative gross station heat rate for 500 MW (kcal/kWh) | 2450 | 2400 | 2425 | 2375 | 2375 | | | |
| Incentives | | | | | | | | |
| Target availability factor (%) | 80 | 85 | 85 | 85 | 83 | | | |
| Taxes on incentives | Reimbursed | Not allowed | Not allowed | Not allowed | Not allowed | | | |
| Incentive formula | Rs 0.25/unit for generation above 80% PLF | Increase in fixed charges proportionate to availability above 85% | Increase of fixed charges proportionate to availability above 85% | Rs 0.5/unit for scheduled generation above 85% PLF | Rs 0.5/unit for scheduled generation above 85% PLF | | | |
| Depreciation | | | | | | | | |
| Accelerated depreciation (years) | NA | 15.00 | 12.00 | 12.00 | 12.00 | | | |
| Accelerated depreciation (%) | NA | 4.67 | 5.28 | 5.28 | 5.28 | | | |
| Balance depreciation (%) | 3.20 | 2.00 | 2.00 | 2.00 | 2.00 | | | |
| Transmission PAF | | 00 | <u></u> | | 00 5 | | | |
| Normative PAF for incentives (for AC systems) | 98 | 98 | 98 | 99 | 98.5 | | | |
| Normative PAF for fixed cost recovery (for AC systems) | 98 | 98 | 98 | 98 | 98 | | | |
| Hydro | | | | | | | | |
| Secondary energy charges (Rs/KWh) Source: CERC, CARE Research | | | 0.8 | 0.9 | 0.9 | | | |



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